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Filtering out the hype with unbiased, evidence-based reports on the crypto-coin ecosystem.

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Abstract

In this piece we review and analyse Bitmain's financial data, which was made available (or leaked) as part of the pre-IPO process. The figures indicate Bitmain was highly profitable and cash generative in 2017, but may currently be loss making. Bitmain also spent the majority of its operating cash flow acquiring Bitcoin Cash and may have suffered mark to market losses of US\$328 million as a result. We conclude that the IPO itself may go well, however going forwards the allocation of investor capital will be key and management may need to improve in this area.

Previous reports:

Does Satoshi Have a Million Bitcoin? (20/08/18)

The Bitcoin Flash Crash to \$0.01 in June 2011 (19/07/18)

Tether: Puerto Rico Financial Data Quarterly Update (10/07/18)

A Brief History of Stablecoins (Part 1) (02/07/18)

Bitcoin Economics – Deflationary Debt Spiral (Part 3) (31/05/18)

The IPO Process

Bitmain expects to submit IPO documents to the Hong Kong Stock Exchange at the end of August 2018, with a public listing expected towards the end of 2018. The company has just conducted a pre-IPO round, raising several hundred million dollars at a valuation of around \$14 billion. Therefore we believe the company is likely to attempt to raise several billion dollars at the IPO stage, with a valuation north of \$20 billion.

Documents outlining this process, which also contain Bitmain financial data, have been leaked on Twitter. We have reason to believe the authenticity of these documents, which forms the basis for this report.

Bitmain's position in the mining industry

| Area | Companies | Bitmain's position | |
|---|--|--|--|
| Chip manufacturing/foundry | TMSC, Samsung, Global Foundries, SMIC | Bitmain has no presence of prospects in this area | |
| ASIC design, mining machine assembly and distribution | Bitmain, Canaan Creative, Ebang, Innosilicon, Bitfury | Bitmain is the dominant player in this area and this is the company's core business. In 2017 Bitmain claims to have had a cryptocurrency market share of 85% and a Bitcoin share of 77% | |
| Mining pool operator | BTC.com, AntPool, BTC.TOP, Slush, ViaBTC & F2Pool | Bitmain has a dominant position in this space. BTC.com & Antpool are the two largest pools, which are both owned by Bitmain. Bitmain is also an investor in ViaBTC. In the last six months these three pools had a combined global market share of around 48% | |
| Mining farm operator | Hive Blockchain, Genesis mining, Bitmain | In 2016 Bitmain is likely to have been a dominant player, however the pre-IPO documents show Bitmain has significantly scaled back in this area. Revenue from own mining operations has fallen from 18.4% of total revenue in 2016 to just 3.3% in Q1 2018. | |

(Source: Bitmain pre-IPO documents, BitMEX Research)

Will there be demand for the IPO?

Bitmain has a strong or dominant position in most areas in cryptocurrency mining, as the table above illustrates. Bitmain is likely to be the largest and most profitable company in the blockchain space, which is likely to make the company attractive to many investors.

In the last few years and decades the key lesson many technology investors have learnt, rightly or wrongly, is to always invest in the number one company. The number one company typically benefits the most from network effects and as a result smaller rivals tend to fail. The below list of usual suspects illustrate this basic point:

| Sector | Company | | |
|------------------------|--|--|--|
| Messaging app | Whatsapp, Line (Japan), WeChat (China) | | |
| Search | Google | | |
| Ride sharing | Uber | | |
| eCommerce | Amazon (US), Alibaba (China) | | |
| Music streaming | Spotify | | |
| Online video streaming | Youtube | | |

Justified or not, the blockchain space is now regarded by many as one of the next big internet based technologies and Bitmain is the number one player in this space. Whether this network effect type logic can apply to ASIC design and distribution is not clear to us and the benefits of being big may be limited to the more traditional economies of scale. We think it is important to not only look at cryptocurrency mining through the technology lens, but also to look at it from the angle of an energy intensive industry, like mining for natural resources. In these sectors the benefits of scale are more limited than for internet based networks. Therefore we don't completely agree that one should blindly invest in the largest cryptocurrency mining entity, we just think than some investors, perhaps naively, may think this way.

Bitmain's own mining operation declines

As we alluded to above, one of the most interesting discoveries in the Bitmain pre-IPO documents was the sharp decline in Bitmain's own mining farm business. Although the share of revenue has dramatically fallen, in absolute terms own mining revenue still grew by 250% in 2017, its just that the 948% growth in equipment sales overshadowed this.

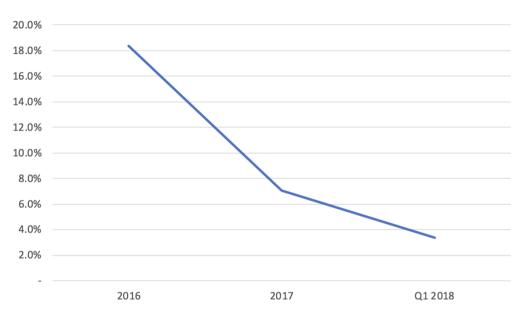


Figure 1 – Bitmain – share of revenue from own mining operations

(Source: Bitmain pre-IPO documents, BitMEX Research)

We believe this decline represents a smart strategic decision by Bitmain to divest (relatively speaking), from an increasingly competitive and lower margin area. In our view, as one moves down the mining supply chain, the competition is likely to increase faster and Bitmain made a sensible move by trying to focus their efforts up the chain, where an increasingly large proportion of the value from mining may accrue. In some ways this is good news for Bitcoin decentralisation, as a dominant mining player has stepped back. We believe ASIC design and distribution is less critical to network security than mining farm operation, which in theory choose the pools who construct blocks and select which blocks to build on top of. Of course Bitmain's power and dominance in the ASIC space still remains as a significant problem for Bitcoin.

Currently Bitmain are likely to be making losses

In the documents, Bitmain disclosed the revenue, sales and crucially gross profit margin for each of the main mining products. We have displayed the relevant data in the table below. The data shows that Bitmain sold over a million S9's in 2017 and then over 0.7 million in Q1 2018 alone.

Financial metrics by mining product

| | 2016 | 2017 | Q1 2018 | BitMEX projection (Current prices |
|----------------------|---------|-----------|-----------|-----------------------------------|
| Revenue by product - | - \$m | | | |
| S9 (Bitcoin) | 98.1 | 1,347.4 | 1,225.9 | |
| S7 (Litecoin) | 106.3 | | | |
| L3 (Litecoin) | 0.9 | 421.6 | 344.0 | |
| D3 (Dash) | | 411.6 | | |
| T9 (Bitcoin) | | 34.9 | 84.2 | |
| A3 (Siacoin) | | | 76.8 | |
| V9 (Bitcoin) | | | | |
| Other | 3.3 | 9.3 | 9.1 | |
| APM Power | 13.6 | 104.8 | 78.7 | |
| Total | 222.2 | 2,329.0 | 1,829.7 | |
| Price – \$ | | | | |
| S9 | 1,429.0 | 1,257.0 | 1,719.0 | 499. |
| S7 | 593.0 | 212.0 | | |
| L3 | 1,315.0 | 1,685.0 | 1,404.0 | 209. |
| D3 | | 1,581.0 | 179.0 | 176. |
| T9 | | 1,031.0 | 991.0 | |
| A3 | | | 1,431.0 | |
| V9 | | | 145.0 | |
| APM Power | 108.0 | 110.0 | 95.0 | |
| Gross profit margin | | | | |
| S9 | 58.8% | 55.7% | 69.9% | (11.69 |
| S7 | 58.6% | | | |
| L3 | 21.2% | 71.0% | 44.6% | (133.89 |
| D3 | | 76.2% | (108.8%) | (113.89 |
| T9 | | 19.9% | 49.7% | |
| A3 | | | 78.3% | |
| V9 | | | (34.5%) | |
| Total | 57.9% | 58.9% | 61.9% | Los |
| Volume (units) | | | | |
| S9 | 68,672 | 1,071,901 | 713,158 | |
| S7 | 179,315 | | | |
| L3 | 676 | 250,181 | 245,007 | |
| D3 | | 260,313 | | |
| T9 | | 33,885 | 84,932 | |
| A3 | | | 53,703 | |
| APM Power | 125,513 | 952,785 | 828,194 | |
| Total | 374,176 | 2,569,065 | 1,924,993 | |

(Source: Bitmain pre-IPO documents, BitMEX Research, Bitmain website)

Using the disclosed gross profit margin from 2017, we calculated the implied cost price of each machine. Assuming these costs remain unchanged (which may be unrealistic), we were able to calculate gross profit margins based on the latest prices on the Bitmain store. This analysis implies Bitmain are currently loss-making, with a negative profit margin of 11.6% for the main S9 product and a margin of over negative 100% on the L3 product. In reality costs are likely to have declined so the situation may not be as bad, however we think it is likely Bitmain are currently making significant losses.

These low prices are likely to be a deliberate strategy by Bitmain, to squeeze out their competition by causing them to experience lower sales and therefore financial difficulties. In our view, herein lies the key to one of the main driving forces behind the decision to IPO. A successful IPO may increase the firepower available to continue this strategy and eliminate an advantage rivals could have by doing their IPOs first.

Another reason for these low prices and apparent losses may be that Bitmain has too much inventory on the balance sheet. As at March 2018 Bitmain had \$1.2 billion of inventory on the books, equal to 52% of 2017 sales. Bitmain may therefore have had to suffer inventory write downs, which could have generated further losses in addition to the loss making sales.

Use of operating cash flow and balance sheet

The documents contain summary balance sheet data. On the positive side is that Bitmain has no debt and the company was highly cash generative in 2017. The negatives include:

- 1. Large prepayments to TSMC, totalling almost \$866m in 2017, which weaken Bitmain's working capital situation;
- 2. A large inventory balance, of around \$1.2bn (over 50% of peak annual sales) illustrating overproduction;
- 3. A large portfolio of altcoins, with a cost base of \$1.2 billion which represents the primary use of Bitmain's cash flow.

| Balance sheet – US\$ million | 2016 | 2017 | Q1 2018 | BitMEX projection (Current value) |
|---------------------------------|--------|---------|---------|--------------------------------------|
| Cryptocurrency | | | | |
| Bitcoin Cash | - | 673.5 | 887.5 | 558.7 |
| Bitcoin | 69.1 | 216.1 | 148.2 | 153.1 |
| Litecoin | 2.2 | 49.0 | 51.2 | 56.1 |
| Dash | - | 103.0 | 103.4 | 55.0 |
| Ethereum | - | 0.6 | 0.8 | 0.3 |
| Other adjustment | (40.0) | (336.7) | (18.7) | |
| Total coin assets | 31.3 | 705.5 | 1,172.4 | 823.2 |
| Fixed assets | 54.0 | 355.7 | 175.7 | |
| Other | 2.4 | 2.7 | 3.0 | |
| TSMC prepayment | 42.7 | 866.0 | 666.0 | |
| Receivables | 7.7 | 66.4 | 167.4 | |
| Inventory | 61.9 | 1,034.1 | 1,243.8 | |
| Cash | 18.2 | 60.6 | 104.9 | |
| Total assets | 218.2 | 3,091.0 | 3,533.2 | |
| Liabilities | 81.3 | 1,638.3 | 896.1 | |
| Net assets | 136.9 | 1,452.7 | 2,637.1 | |

Projections based on prices as at 28 August 2018, coin holdings as at 31 March 2018. (Source: Bitmain pre-IPO documents, BitMEX Research, Prices from Bitfinex)

One of the key assets of the company is its portfolio of cryptocurrencies, valued (on a cost basis) at almost \$1.2bn as at March 2018. As at March 2018 this consisted of over 1 million Bitcoin Cash. The market value of the altcoin portfolio has fallen in value since Bitmain invested, with almost all the losses attributable to Bitcoin Cash, as the chart below shows.

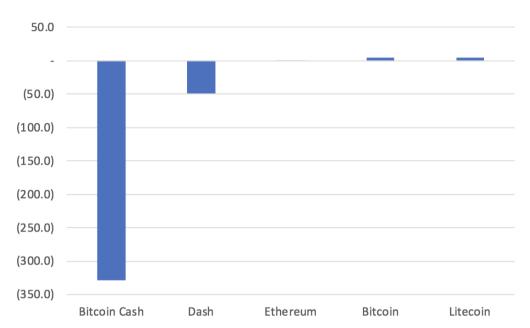
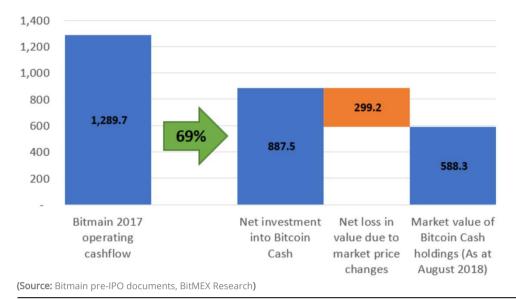


Figure 2 – Bitmain's investment in cryptocurrency – change in value vs cost price – \$m

Prices as at 28 August 2018, coin holdings as at 31 March 2018. Chart assumes coin holding do not change. **(Source:** Bitmain pre-IPO documents, BitMEX Research, Prices from Bitfinex)

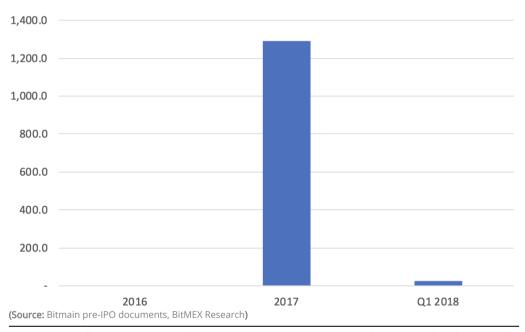
As the following chart below illustrates, the Bitcoin Cash investment itself is very significant, to the extent that the company spent around 69% of its 2017 operating cash flow on purchasing Bitcoin Cash. Although this could be an exaggeration, some of the Bitcoin Cash would have been inherited from pre-fork Bitcoin. The figures imply that around 71,560 of the 1,021,316 Bitcoin Cash coins could have been inherited in this way.

Figure 3 – Bitmain use of 2017 cashflow – \$m



The situation is even worse than the above indicates. Not only did Bitmain spend a majority of the 2017 cash flow into Bitcoin Cash, they also spent a majority of cash flow from their entire history of operations, into Bitcoin Cash. The documents show that Bitmain generated no cash flow in in 2016 and then only \$25m in Q1 2018 (perhaps due to large TSMC prepayments).

Figure 4 - Bitmain operating cashflow - \$m



In a sense of course none of this matters. Bitmain spent their own funds on risky assets and they knew the risks. For a public company the situation could be a different, with investors expecting the company to invest in core operations or return money to investors. Although perhaps our expectations for governance here are too high for Hong Kong.

Why are Bitmain doing the IPO?

In our view the primary motivating factor for the IPO is simply that Bitmain's competitors are also planning on doing them and the industry is fiercely competitive, as Bitmain's loss making prices indicate. Rival Canaan Creative are planning on an IPO and Bitmain are unlikely to let them obtain such a funding advantage. Bitmain's IPO should deduct money from the pool of capital that could otherwise be invested in Canaan as well as the other miners and it is therefore a good complement to the strategy of lowering prices.

The other reason for the IPO may be to strengthen the balance sheet after investing the majority of the operating cash flow into Bitcoin Cash. Bitmain only had around \$105 million of cash on the balance sheet as at March 2018, when this figure could have been nearer a billion dollars if the company hadn't acquired so much Bitcoin Cash. At the same time the business does require a lot of cash, for example the large advance cash payments TSMC require, which reached a peak of \$866m in 2017.

The debate over Bitmain's technological advantage

Nobody can challenge the performance and scale of Bitmain's operations

Bitmain is losing its lead and has not increased the performance of its miners in over two years

- It is true that Bitmain competitors have recently released more efficient mining machines than Bitmain, however this is only part of the picture. The figures show that in the past 27 months, Bitmain has delivered 1.9 million S9's and 3.0 million mining machines in total. No competitor has the capability to deliver on anything like that scale. Rivals can at best deliver a few hundred thousand machines per annum
- At the same time, although machines from rivals are more efficient, Bitmain's S9 product is more reliable and has less variance with respect to the hashrate
- For example, although the Dragonmint T1 product is more efficient, according to official figures. the hashrate variance is higher than expected, this is not acceptable for low margin mining farm operators, who need a predictable product for budgeting purposes. The S9 is the only product that has the necessary reliability
- Bitmain is the largest player and is lowering prices, such that the other ASIC design companies are now under severe financial stress. Bitmain has already attracted investments from some of the top VC funds in Silicon Valley and the upcoming IPO will ensure Bitmain's dominance for years to come

- The Bitmain S9, a 16nm product, was released in December 2015, with an efficiency of around 110 W/TH. The company has not successfully innovated or improved its Bitcoin miner performance since then. This is over 2 and a half years ago
- Since early 2017 Bitmain has tried to release at least three new more efficient Bitcoin mining chips, one at 16nm, one at 12nm and more recently 10nm in March 2018. Each of these releases failed, costing Bitmain hundreds of millions of dollars. Even TSMC themselves have mentioned that they think the Bitmain investment strategy is too optimistic, which may be part of the reason they insist on such large prepayments
- These failed tapeouts have finally resulted in competitors producing better machines, today the Innosilicon T2 and ShenMA M10 are more efficient than the S9, with a 80W/TH and 65W/TH performance respectively
- Bitmain has lost its technological edge as key staff, such as former director of design Dr Yang Zuoxing, have left. Dr Yang is said to have founded a rival mining firm which was sued by Bitmain for a patent violation
- Without the ability to innovate and produce better equipment, the only way Bitmain can generate sales is by lowering prices, until eventually the company loses its dominant market position
- This desperate situation is why some claim that Bitmain tried to mislead investors into thinking it had received an investment from the government investment funds in Singapore. Although we have seen no compelling evidence of Bitmain misleading in the way suggested

The narrative surrounding Bitmain's technical capabilities can be spun in either direction and as ever the truth may lie somewhere in the middle. However, one thing is clear, if these mining companies do go public, the picture should be far less murky going forwards and we think that could be a significant positive for the cryptocurrency community.

Conclusion

In a way some of Bitmain's biggest mistakes, such as producing too many units and buying too many speculative altcoins in a bull market, are somewhat analogous to the typical behaviour of mining company management teams. For instance gold mining firms often invest in high cost assets in bull markets and then fail to invest in quality low cost assets in bear markets. Perhaps it is not totally fair to blame these companies, the hedge funds and institutional investors who own the shares are often just as, if not more, at fault. Greed, fear and the emotions of market moves can affect us all. Therefore although Bitmain has made mistakes, in many ways they are not unusual or unexpected.

We are sure you have heard it before, but "cryptocurrency is here to stay". In that environment we think Bitmain has the ingredients to be one of the great companies in the space. Bitmain can be a legendary crypto company, generating strong shareholder returns for decades to come, but in order to achieve this (and it's a lot harder than it sounds) the Bitmain management team may need to improve their management of company resources. Once the company goes public, capital allocation decisions in this volatile and unpredictable market will be difficult enough, letting emotions impact too many investment decisions may not be tolerated.

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